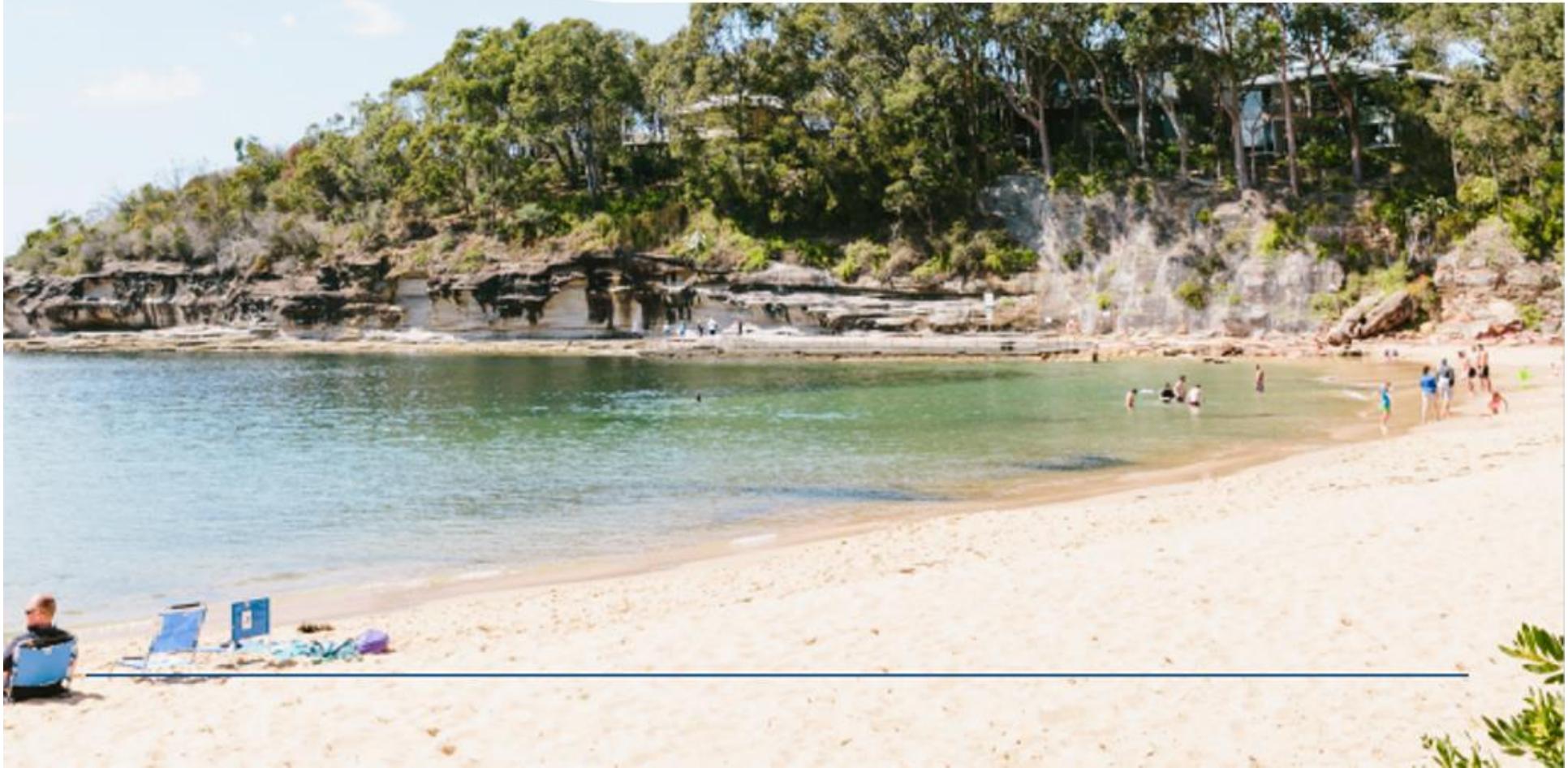


Central Coast Council

Draft Operational Plan

2023-24



DRAFT 2023/24 DELIVERABLES

BELONGING

No. Operational and Capital Deliverables = **17**

- Community programs focussed on mental health initiatives, affordable housing and homelessness projects, family violence prevention campaigns, and First Nations and multicultural partnership projects.
- Building works on Council's gallery and theatres.
- Major events, exhibitions, and productions that aim to attract over 300,000 residents and visitors.
- Lifesaving services on Council's beaches including upgrades to Council's lifesaving facilities.

SMART

No. Operational and Capital Deliverables = **22**

- Tourism and marketing activities in Wyong, The Entrance, Toukley, Woy Woy, Terrigal and Gosford
- Holiday Park improvements.
- Implementation of Council's Destination Management Plan and continued achievement of Eco Certification Destination.
- Continued development of an Airport Masterplan.



DRAFT 2023/24 DELIVERABLES

GREEN

No. Operational and Capital Deliverables = **33**

- 5,000m³ of wrack and algae collection on Tuggerah Lakes.
- Protection of waterways, with gross pollutant trap upgrades and coastal erosion remediation works.
- Bushfire mitigation works.
- Resource recovery through Food Organics and Garden Organics (FOGO) solutions.
- Implementation of a litter prevention program.

RESPONSIBLE

No. Operational and Capital Deliverables = **197**

- Road and drainage upgrades and renewals to improve conditions and ensure safety
- Water and sewer network improvements, and adherence to water delivery and sewage treatment targets.
- Continued progress of key planning documents, including the Community Strategic Plan, Housing Strategy, Employment Lands Strategy, and Floodplain Risk Management Plans for Narara Creek and Tuggerah Lake.

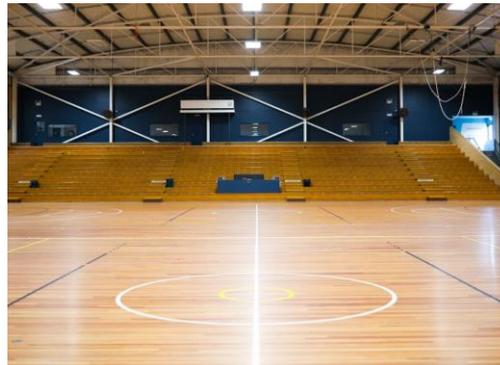


DRAFT 2023/24 DELIVERABLES

LIVEABLE

No. Operational and Capital Deliverables = **100**

- Continued development of an Integrated Transport Strategy.
- Leisure centres and pool programs and upgrade works.
- Library programs and continued progress of the Gosford Regional Library.
- Upgrades and renewal of parks and playgrounds across the Coast, including Woy Woy, Woongarah, Wamberal, Bar Point.
- Recreational and sportsground improvements, including continued progress towards the Lake Munmorah Recreational Facility, skatepark upgrades at Umina and Gwandalan, and amenity renewals at Halekulani, Buff Point, Erina and Kincumber.



DRAFT 2023/24 BUDGET

After successful execution of
Financial Recovery Plan put in
place in October 2020



Council is now Financially Stable



and moving to **Financial
Sustainability**

DRAFT 2023/24 BUDGET



Council's 2022/23 Quarter 2 budgeted position

Current Trends

Wider Economic Factors

- Rate peg at 3.8%
- Increased income on investment portfolio
- Increased income for some services previously impacted by COVID-19
- New income streams
- Employee costs based on the anticipated Award increase
- Materials and services in line with current CPI
- Borrowing costs based on current interest rates
- Increased depreciation based on higher gross replacement cost of assets

DRAFT 2023/24 BUDGET



Financial Summary

Financial Summary	2023-24
	\$ 000's
Operating Income	656,387
Operating Expenditure *	(653,574)
Net Operating Result (excluding Capital Grants and Contributions)	2,813
Capital Grants and Contributions	76,231
Net Operating Result (including Capital Grant and Contributions)	79,044

* Includes net internal revenue and expense

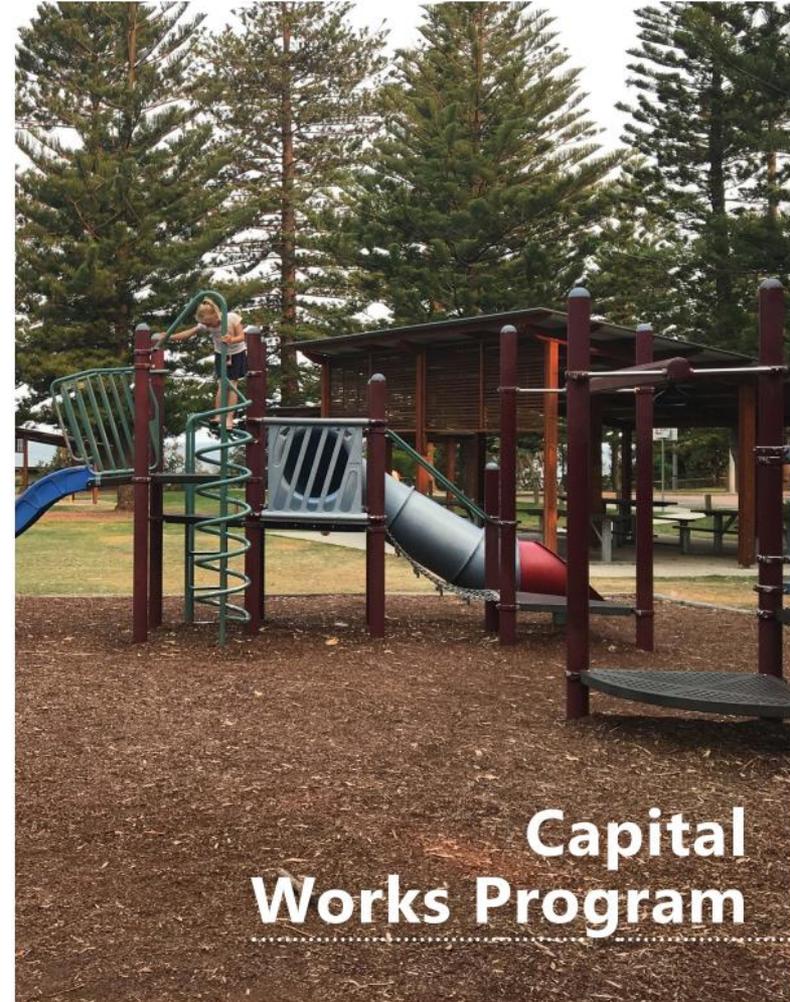
NB: Figures are subject to rounding

- Operating Revenue: \$656.4M
- Operating Expenditure: \$653.6M
- **Surplus: \$2.8M**

Operating Statement	2023-24
	\$ 000's
Operating Income	
Rates and Annual Charges	421,456
User Charges and Fees	159,484
Other Revenue	10,716
Other Income	7,956
Interest and Investment Revenue	8,687
Operating Grants and Contributions	44,368
Total Income Attributable to Operations	656,387
Operating Expenses	
Employee Costs	(190,789)
Borrowing Costs	(13,666)
Materials and Services*	(215,742)
Depreciation and Amortisation	(192,226)
Other Expenses	(41,150)
Total Expenses Attributable to Operations	(653,574)
Operating Result excluding Capital Income	2,813

DRAFT 2023/24 BUDGET

Capital Works Program Summary by Asset Type	2023-24	% of spend for 2023-24
	\$'000	% percentage
Aquatic Facilities	630	0.27%
Bridges	975	0.41%
Buildings	34,021	14.37%
Car Parks	1,925	0.81%
Footpaths	7,478	3.16%
Furniture and Fittings	900	0.38%
Information Technology	700	0.30%
Land Improvements	920	0.39%
Library Resources	845	0.36%
Natural Assets	131	0.06%
Open Space Assets	11,317	4.78%
Other Assets	26,644	11.25%
Other Structures	190	0.08%
Plant and Equipment	11,639	4.91%
Roads and Drainage	59,101	24.95%
Sewerage Network	50,512	21.33%
Swimming Pools	625	0.26%
Waste Management Facility Assets	2,195	0.93%
Water Supply	26,084	11.00%
Total[^]	236,832	100.00%



DRAFT 2023/24 BUDGET



Capital Works Program by Expenditure Type	2023-24	Type of Works		
	\$ million	New \$ million	Renewal \$ million	Upgrade \$ million
Grants	68.0	24.7	6.4	36.9
Restricted Funds (inc. Developer Contributions)	22.9	9.2	7.9	5.8
External Loans	7.1	-	-	7.1
General Revenue	104.4	4.0	63.5	36.9
Sub-Total	202.4	37.9	77.8	86.7
Pending Grants	34.4	20.8	12.8	0.8
Total	236.8	58.7	90.6	87.5

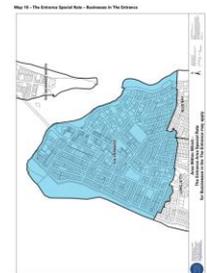
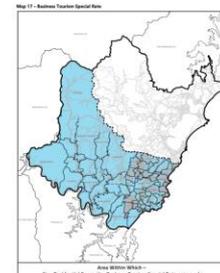
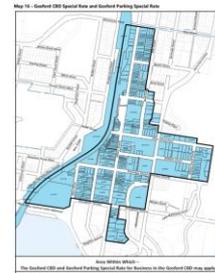
NB: Figures are subject to rounding

2023/24 RATES

Category and Sub-category	No. of Properties	Minimum \$	Ad Valorem Cents per \$ land value	Estimated Rate Income per category \$
Farmland	431	590.62	0.001197126	\$943,040
Residential	136,139	590.62	0.00204849	\$179,921,727
Business	6,873	590.62	0.00410957	\$23,722,452
Business – Major Retail	22		0.010549774	\$1,943,837
Business – Local Retail	26	590.62	0.005046382	\$317,846
Mining	5		0.310495533	\$2,387,400

Rating Income overall increased by rate-peg of 3.8%. Rates distribution based on the Land Values Base Date July 2022.

- Ordinary Rates: 3.8%
- Special Rates:
 - Gosford CBD and Gosford Parking
 - Business Tourism
 - Businesses in The Entrance
 - Major Facilities Servicing Tourists in The Entrance
 - Toukley Area
 - Wyong Area



2023/24 ANNUAL CHARGES

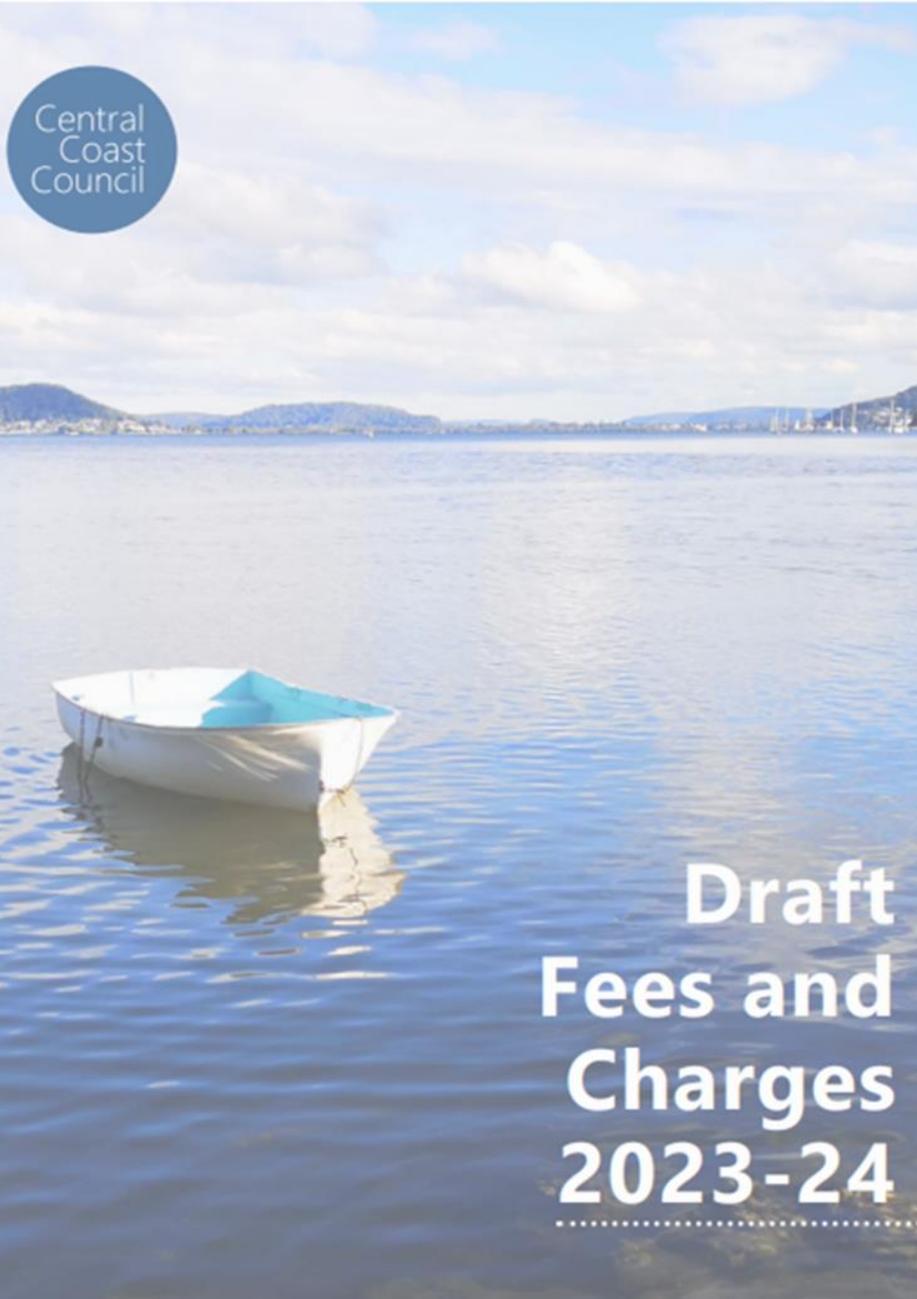
In addition to Ordinary rates and Special rates, Council will levy Annual Charges for the following services in 2023/24:

- Domestic waste management services
- Waste management services (non-domestic)
- Water supply services
- Sewerage services
- Stormwater drainage services

For 2023/24, domestic waste management charges will remain unchanged from 2022/23. This is the second year that Council has not increased this charge.

The annual charges for water supply, sewerage, stormwater drainage and ancillary services are presented in accordance with IPART's pricing determination released in May 2022, using forecast CPI movement of 7.3 %.





For 2023/24, Council has:

- Reviewed fees and charges based on cost to provide the service and benchmarking with other councils, and adjusted fees accordingly if required
- Generally, a 3.8% increase has been applied
- Reviewed the wording and structure of various fees to improve clarity
- Rationalised or consolidated charges
- Removed duplicate/replicated fees
- Removed fees in line with legislation
- Aligned fees with services provided
- Added new Fees aligned with business requirements and user pays approach
- Income from fees and charges reflects volume of usage along with amount of fee

Draft Fees and Charges 2023-24

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